

**TOP SECRET**

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## 1 INTRODUCTION

While not a new discipline, its application to counter-intelligence and counter-terrorism activities is a more recent and emerging area of expertise.

In recent years, SIRC has observed that CSIS's Section has been called upon more frequently to complement operational activities. As evidence of its value, within the Service has grown as well as research and development expertise.

SIRC's review focussed on the work specifically on how its insight contribute to CSIS's understanding of and the threat environment. SIRC also examined how

are perceived and utilized among different units in the Service. Overall, SIRC was impressed with and found that the expertise it provides has helped to enhance CSIS's operational capabilities.

One challenge is the absence of guidelines surrounding the practice in an intelligence setting. SIRC found that has put a lot of effort into creating guidelines

## 2 METHODOLOGY

SIRC examined a variety of products produced by  
at feedback forms completed by the end users

Section  
SIRC also looked

. An in-depth briefing was also held with  
personnel.

The core review period for this study was from January 1, 2010 to September 30, 2013.  
Other documentation and relevant issues falling outside of the core review period were  
also examined in order to provide a more complete picture.

**3**

**SECTION**

The core mandate of the Section is to support CSIS operations

This assistance began in the mid 1990's in the form of requests from operational staff and gradually expanded to requests Owing to the growing demand, evolved from to its current staff complement who conduct assessments and provide support operations, and research and development,

**3.1 Contribution to CSIS's Operations**

contribute to the Service's operations

Operational desks may request target assessments for various reasons,

SIRC's review noted that insight and input was of benefit to operations.

As mentioned earlier, the nature of work has evolved over the years.

SIRC saw the value of involvement in

operating in a dangerous environment.

is validated by feedback received from CSIS users, which was overwhelmingly positive.

This

Overall, SIRC was impressed with [redacted] and found that the [redacted]  
[redacted] expertise it provides has helped to enhance CSIS's operational [redacted]  
capabilities and to mitigate risks [redacted] SIRC also found value in [redacted]  
having a second set of eyes review [redacted] activities, especially as [redacted]  
[redacted] was able to provide additional insight [redacted]

### 3.2 Research and Development

On the research and development side, [redacted] focus on carrying out a  
program of applied research to enhance the Service's understanding [redacted]

Research and development has also occasionally produced research papers [redacted]



Finally,

share ideas and expertise with \_\_\_\_\_ which is designed as a secure forum to  
creates interesting opportunities for collaboration, \_\_\_\_\_ from allied countries. This forum also

**SIRC found that \_\_\_\_\_ research and development team has made a  
respected contribution to the field**

and appreciated by \_\_\_\_\_ partners \_\_\_\_\_ The section's work is recognized

#### 4 ETHICAL CONSIDERATIONS

Currently, there are no standards of practice

SIRC's review looked at how CSIS endeavours to ensure that, in carrying out its work for CSIS, a manner that could contravene the CSIS does not act in

**SIRC found that,  
performed its duties with due care and regard for the potential ethical  
concerns that could arise from providing services to a security intelligence  
agency, and that it also had a proactive and methodologically-sound approach to  
creating an ethical framework. The Service's work to develop a coherent and  
more comprehensive continues**

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**of the Access to Information Act**  
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## 5 CONCLUSION

SIRC found that its personnel's work represent a valuable contribution to the Service's activities and operations. Overall, SIRC was impressed with \_\_\_\_\_ and found that \_\_\_\_\_ expertise it provides helps to enhance the Service's operational capabilities.

SIRC noted that some operational branches have indicated a degree of dissatisfaction with the wait time